

# Hydrogen and the Realities of Technology Diffusion

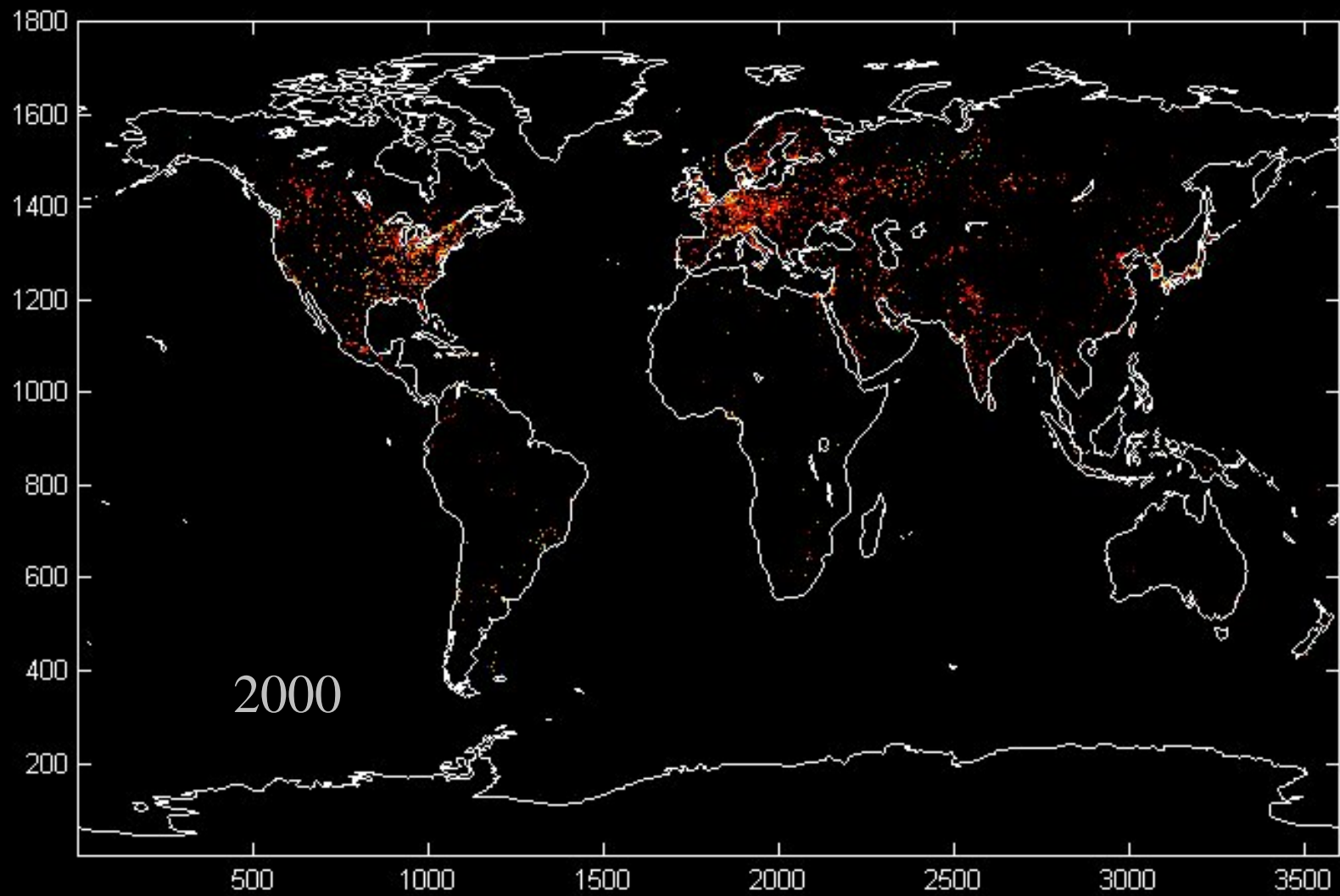
*Arnulf Grubler*

YALE FES

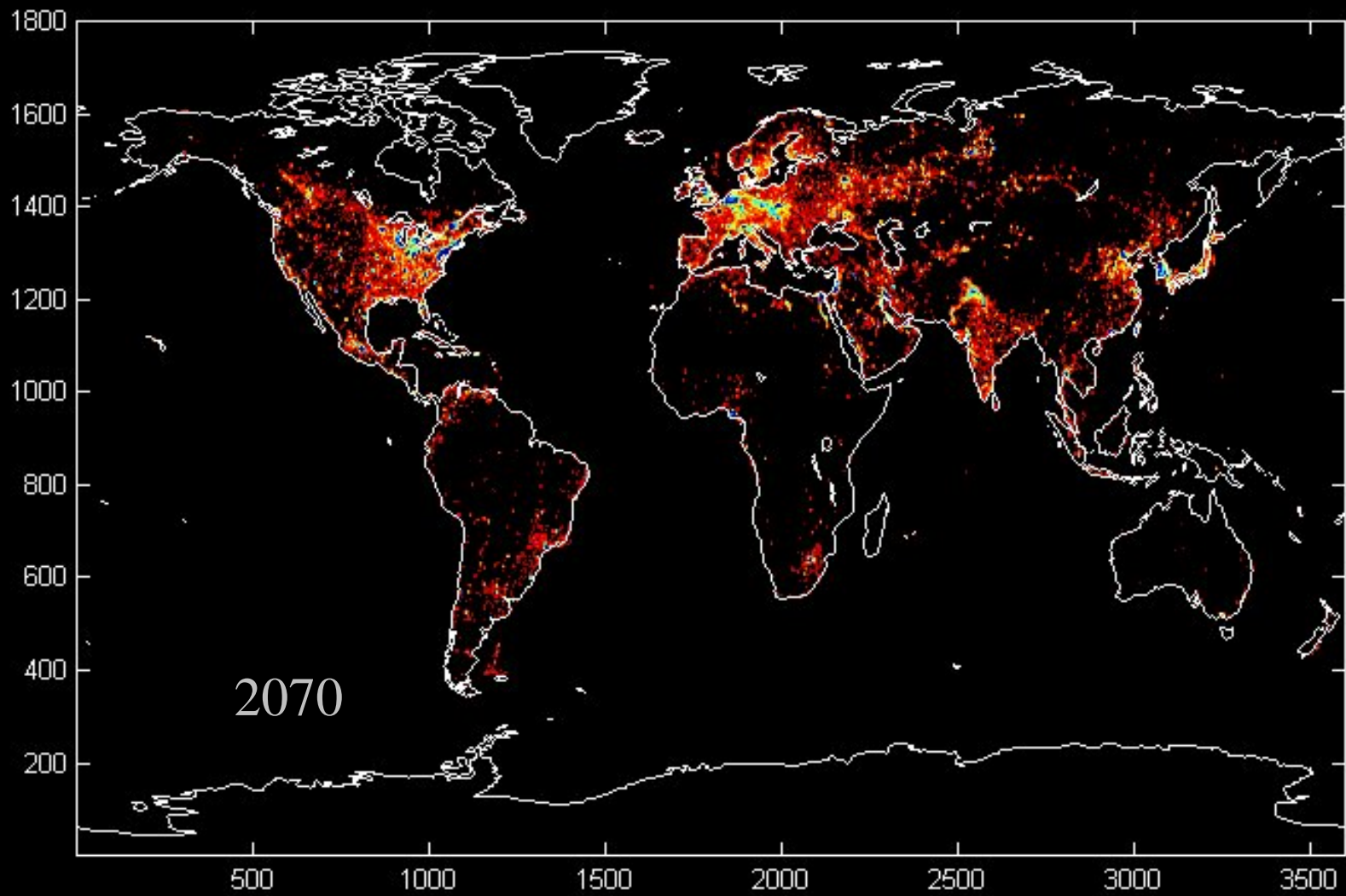
September 19, 2003

# Why Hydrogen?

- Need zero-emission fuels at point of consumption (energy density)
- Climate Change: best transitional strategy for carbon management of fossil fuels (steamreforming+sequestration)
- Logical evolution of energy system



Source: IIASA

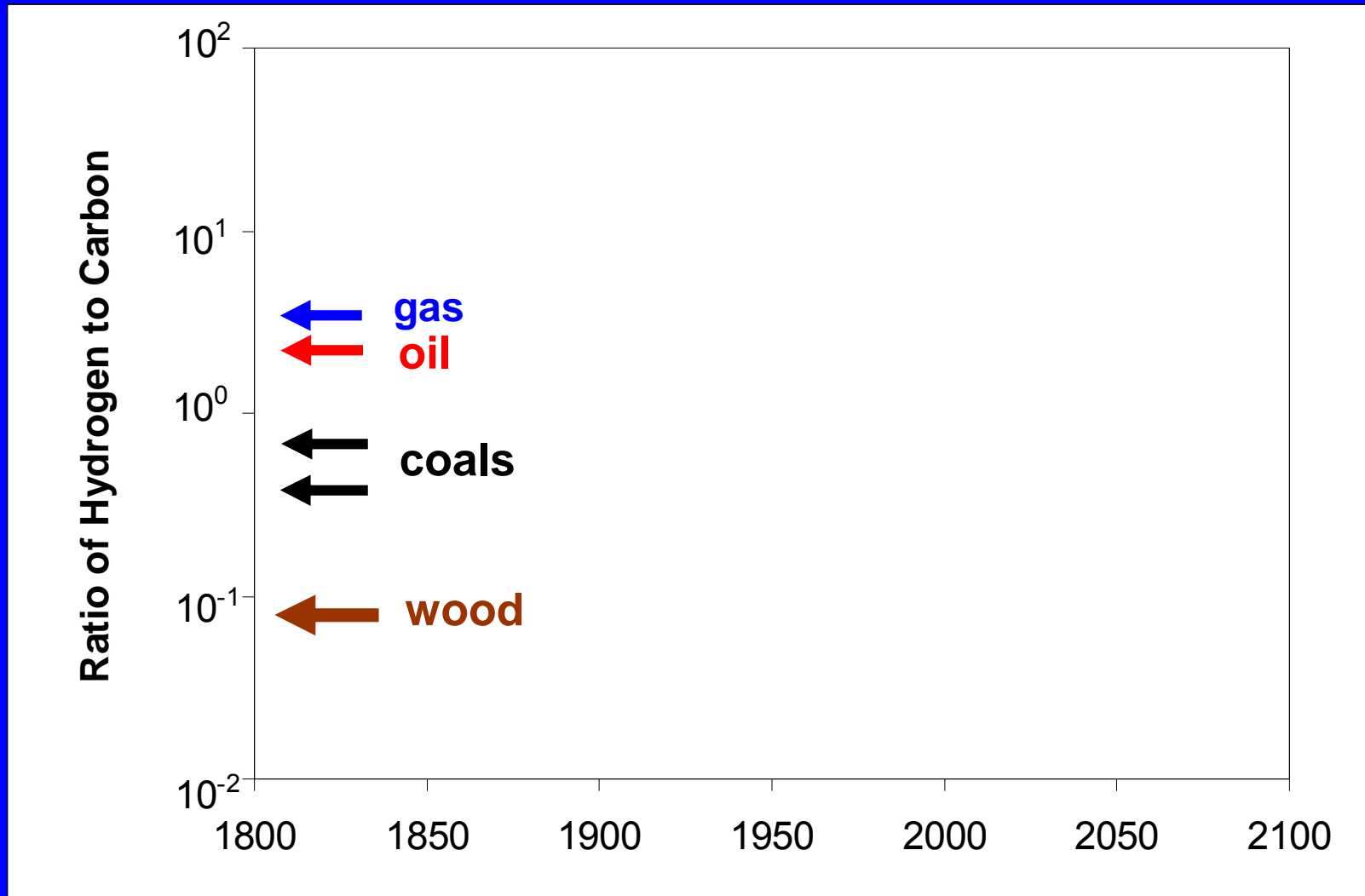


Source: IIASA

# When Will Hydrogen Come?

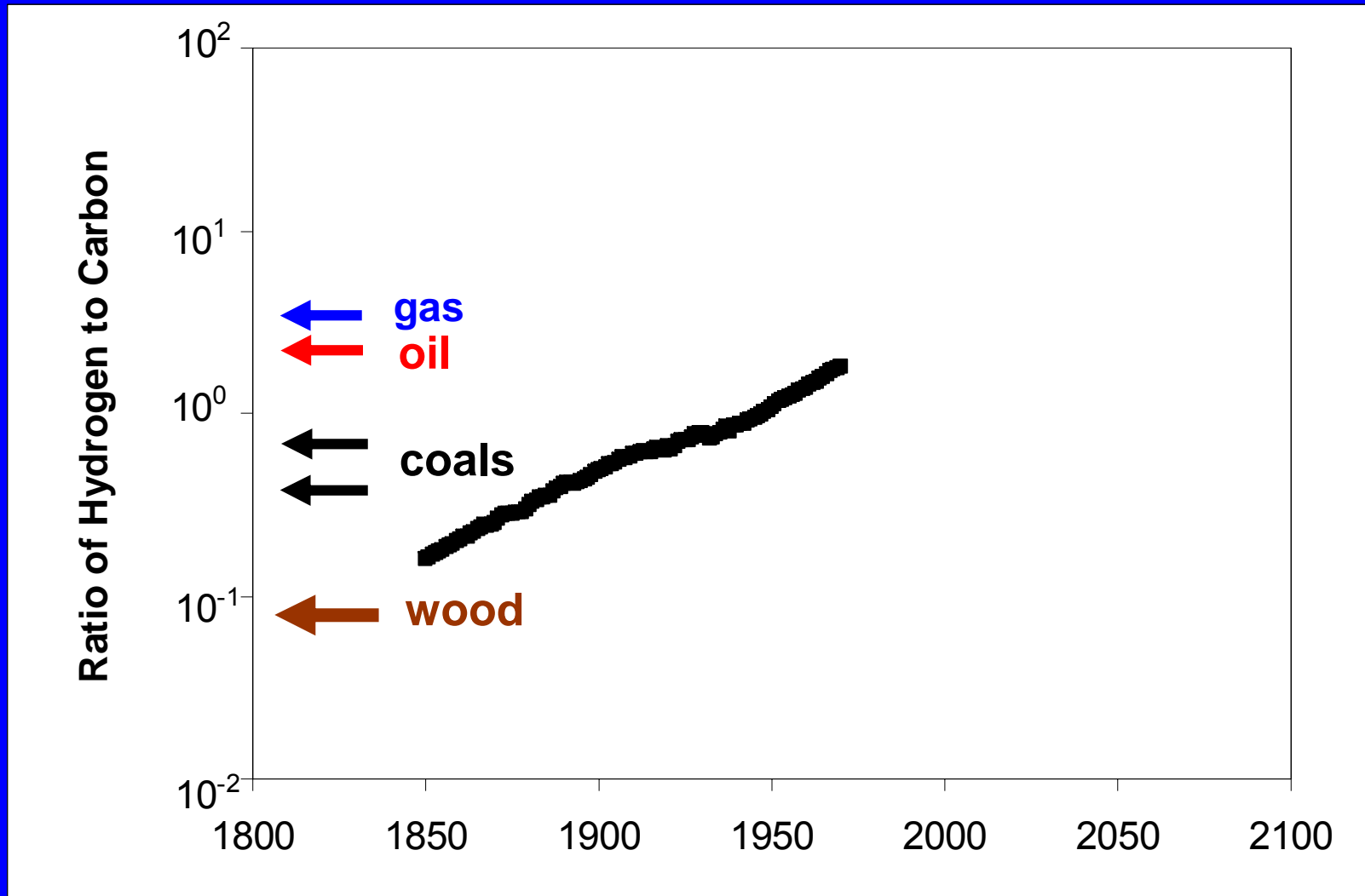
- C. Marchetti 1982: Non-fossil hydrogen via transition through „methane economy“
- Post 2000 scenario literature:  
  
2020: zero in BAU, small market niche (<2EJ) in „technology push“ scenarios.  
  
2050: Best guess 20+ EJ, much larger in climate stabilization and/or „technology push“ scenarios

# World – H to C Ratio



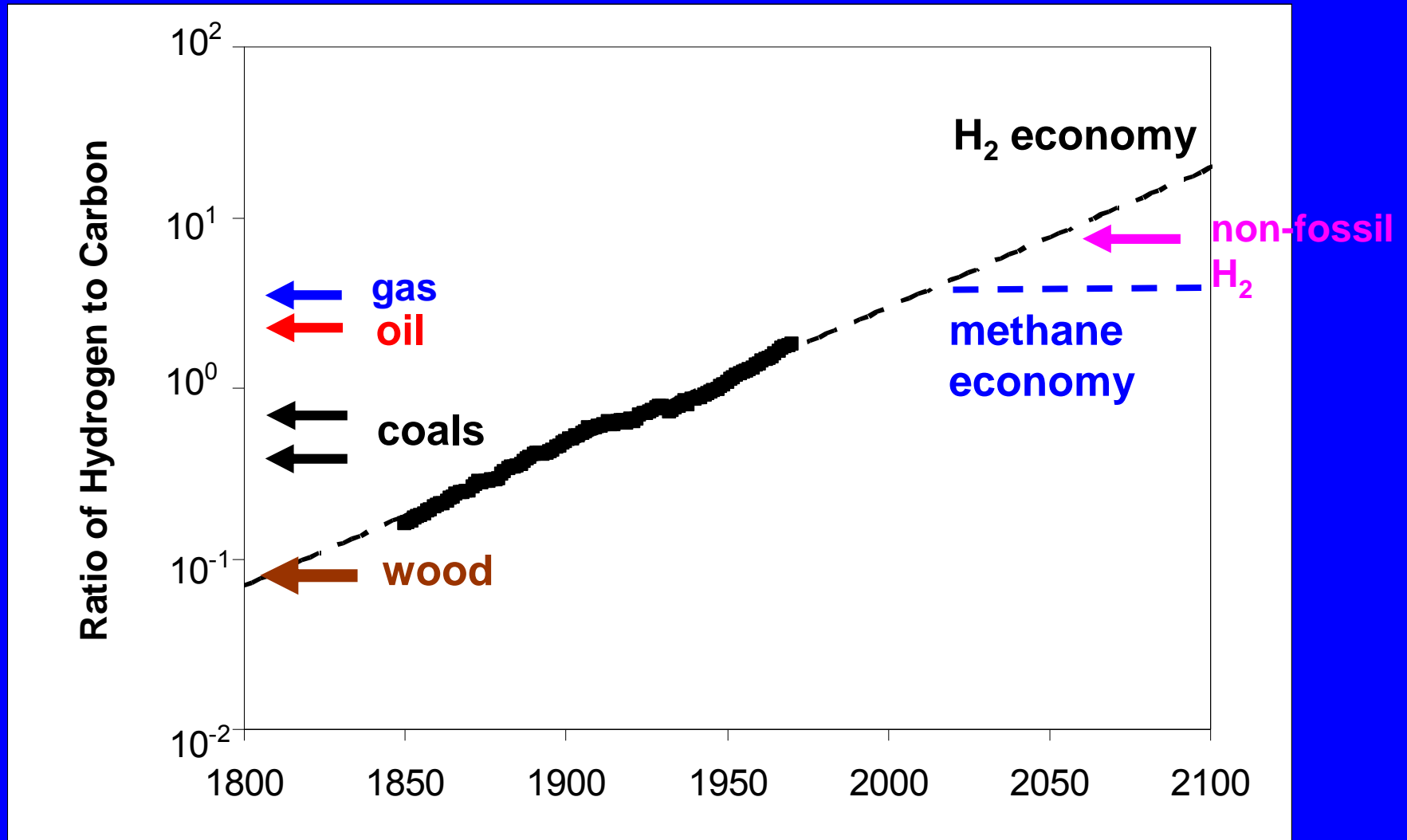
A. Grubler, 2003

# World – H to C Ratio



A. Grubler, 2003

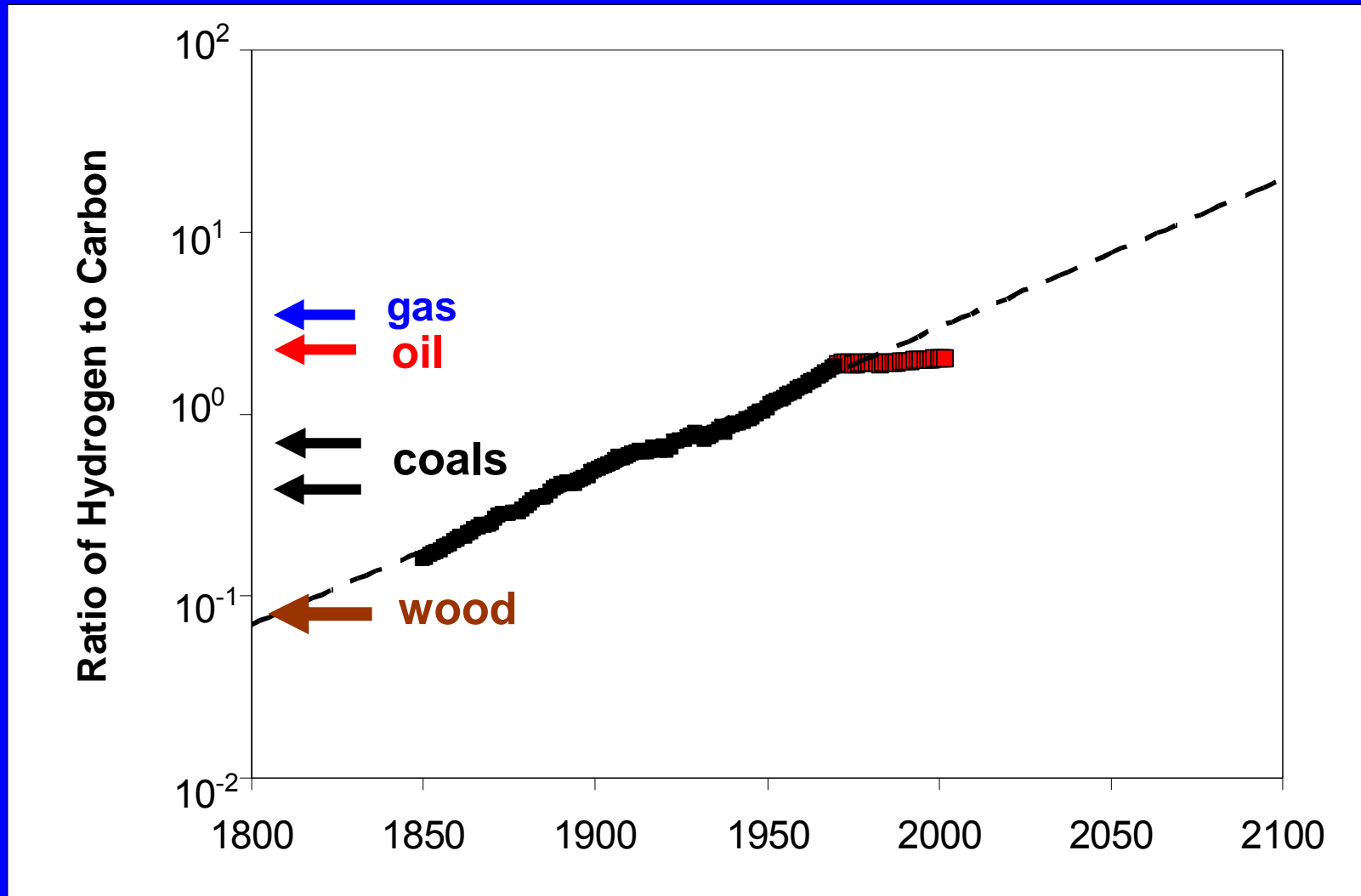
# World – H to C Ratio



A. Grubler, 2003



# World – H to C Ratio



A. Grubler, 2003

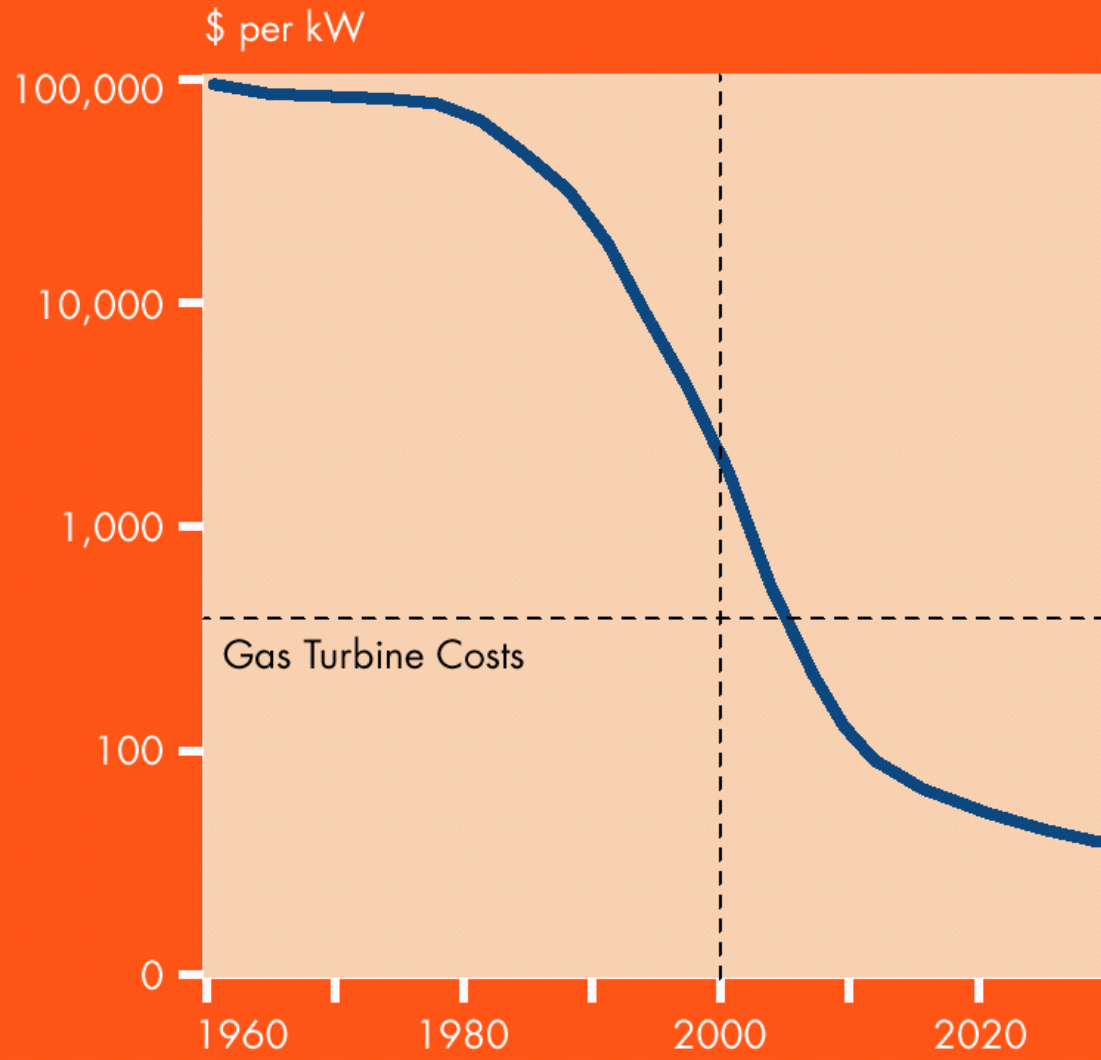
# How Does Hydrogen Come?

A. Grubler, 2003

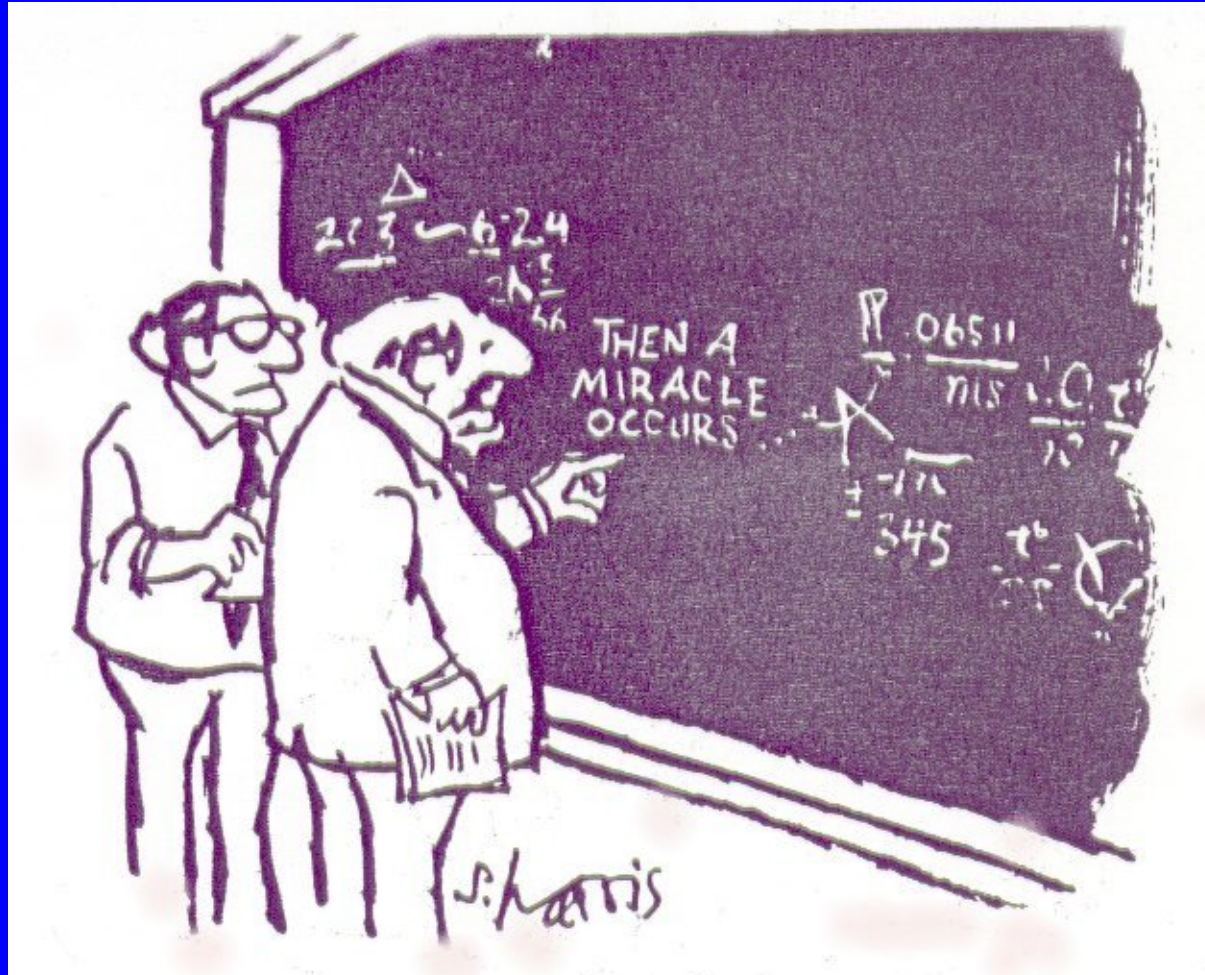
After extraordinary cost reductions for PEM fuel cells over the past decade, manufacturing scale brings costs below \$500 per kW by 2006 and \$50 per kW shortly after 2010, to be directly competitive with internal combustion engines.

Source:  
SHELL 2001

## PEM Fuel Cell System Costs



**“I think you should be more explicit here in step two”**



A. Grubler, 2003

# Technology is...

**H** - Hardware (artifacts, “machines”) **PEM**

+

**S** - Software (know-how, know-why) **FC**  
**cogen**

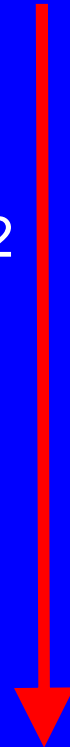
+

**O** - “Orgware” (institutions, regulation,  
“rules of the game”) **H<sub>2</sub>**

# Hierarchies of Change

- Incremental (**H**): 3-litre car
- Radical (**H<sup>n</sup>+S**): Fuel Cell
- Systems change (**H<sup>n</sup>+S<sup>n</sup>+O**): FC cogeneration units using CH<sub>4</sub> and H<sub>2</sub> “towngas” (hythane) strategy
- Clusters, families, “paradigms” (**H<sup>n</sup>+S<sup>n</sup>+O<sup>n</sup>**): e.g. H<sub>2</sub> economy: H<sub>2</sub> + FC = all energy services; consumers = utilities

Increasing Impact  
but also  
Increasing  
Time for Change

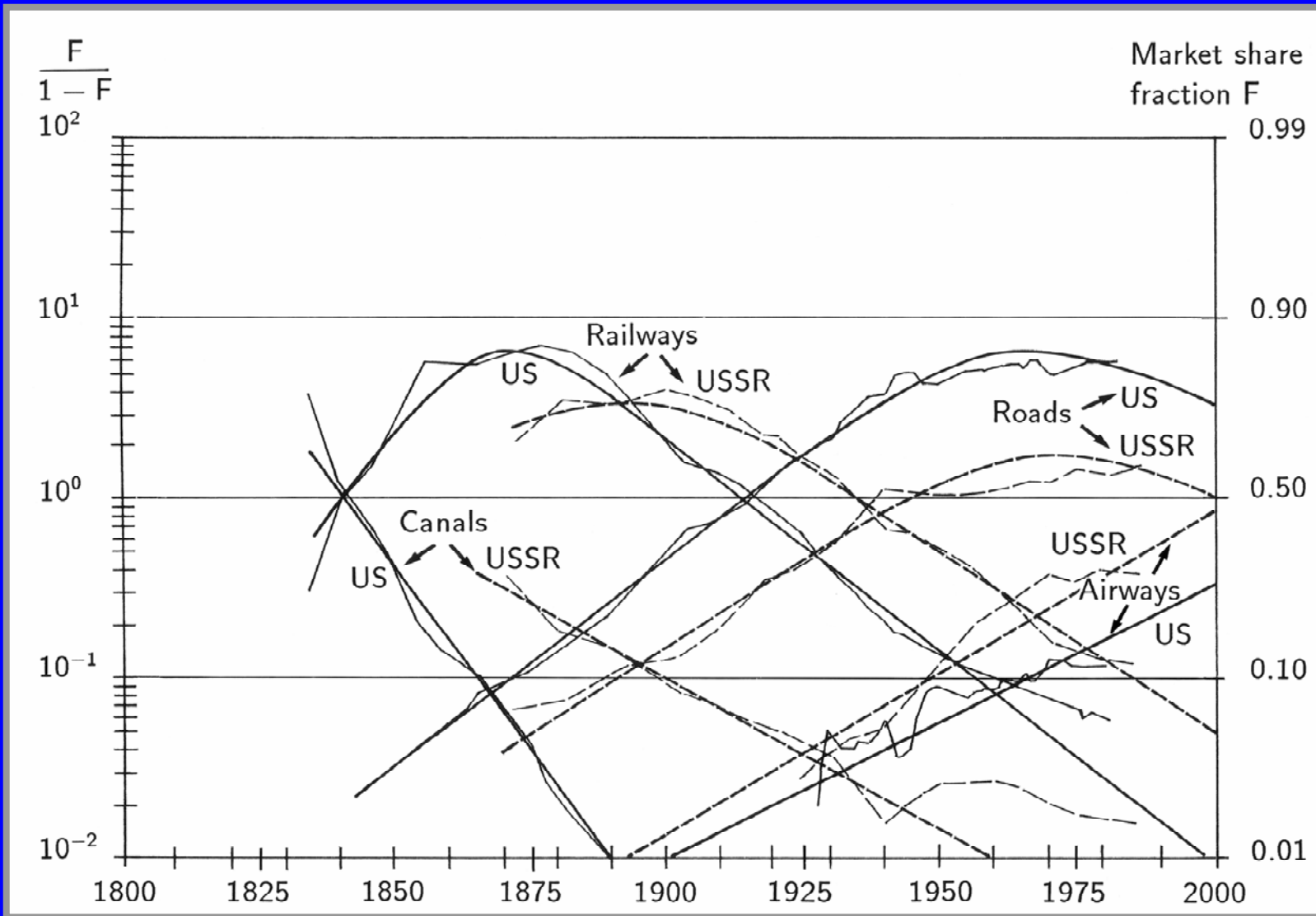


# Hierarchies of Change

With increasing hierarchy of change:

- More interdependence, spill-overs and clustering
- Larger market size and social/environmental impact
- But:  
Slower diffusion

# USA - USSR: Infrastructure Substitution



A. Grubler, 2003



## Pace of Diffusion 2 (Hierarchies)

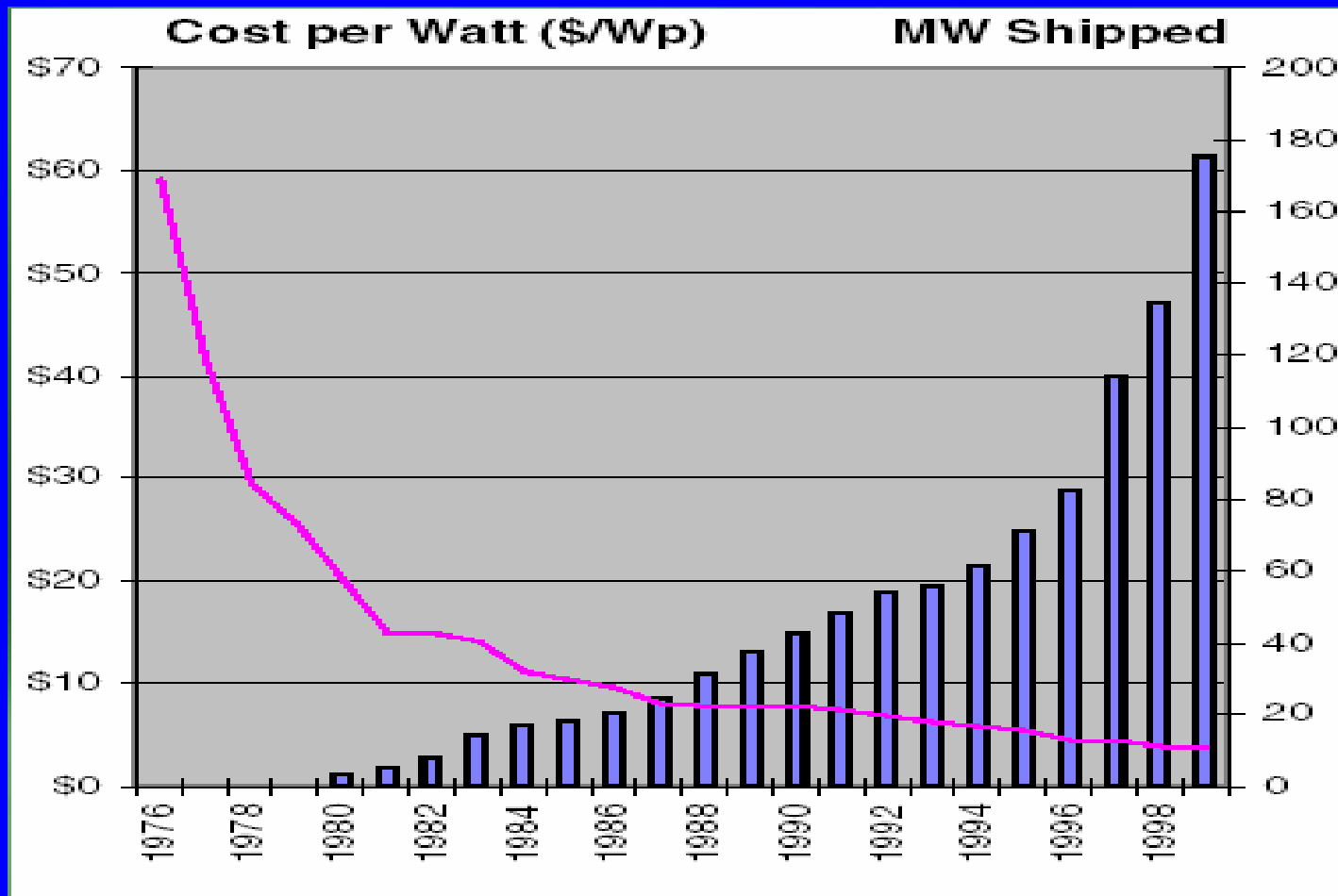
	USA		USSR	
	$t_0$	$\Delta t$	$t_0$	$\Delta t$
Total length of transport infrastructure	1950	80	1980	80
Growth of railways				
1830-1930	1858	54	1890	37
1930-1987	Decline	Decline	1949	44
Treated ties (USA)	1923	26		
Track electrification (USSR)			1965	27
Replacement of steam locomotives	1950	12	1960	13

$t_0$  = diffusion midpoint (50% completion rate)  
 $\Delta t$  = diffusion rate (years to grow from 10% to 90%)

# Economics 101

A. Grubler, 2003

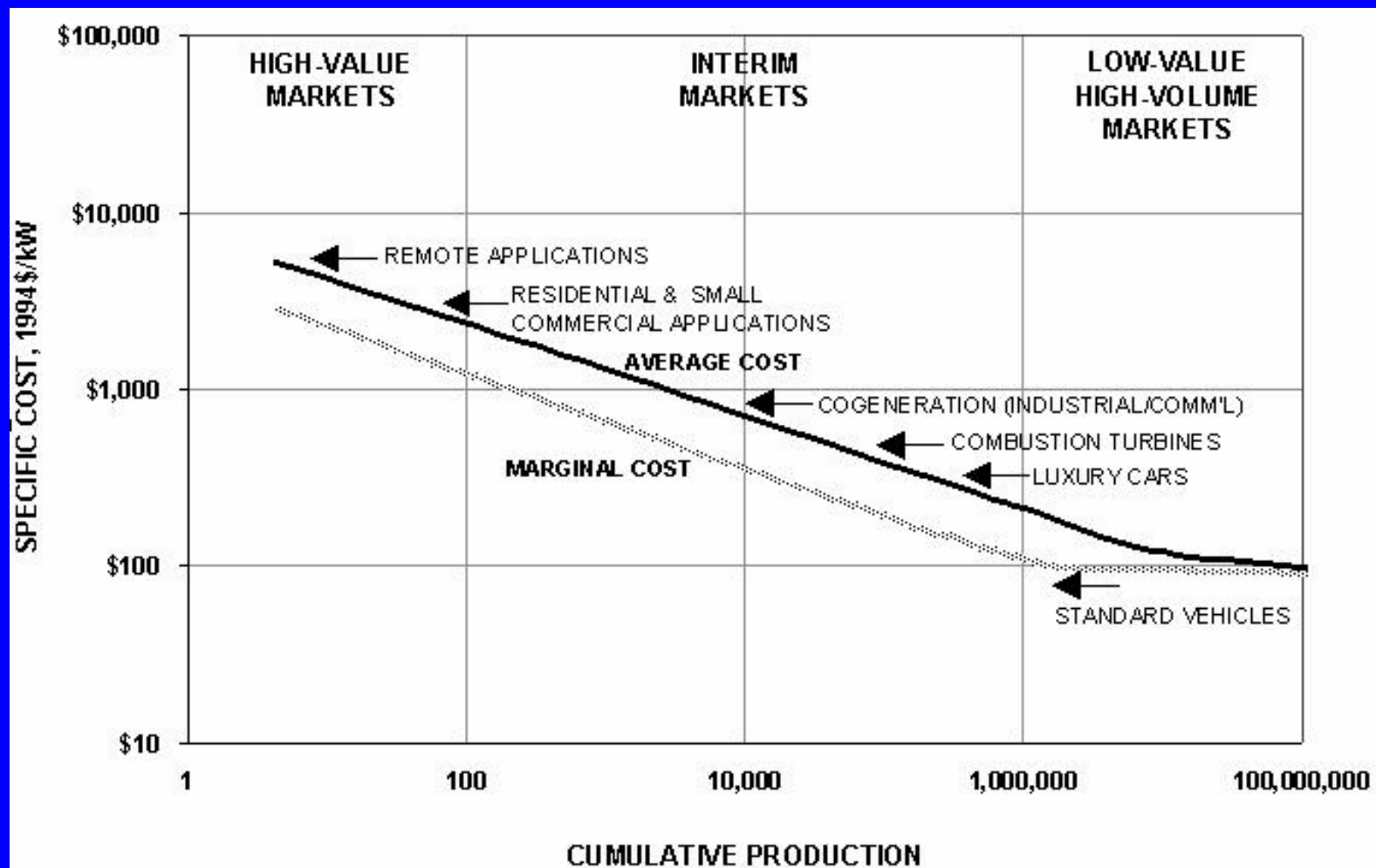
# Basic Economics of PV Supply and Demand



Source: BP, 2003

A. Grubler, 2003

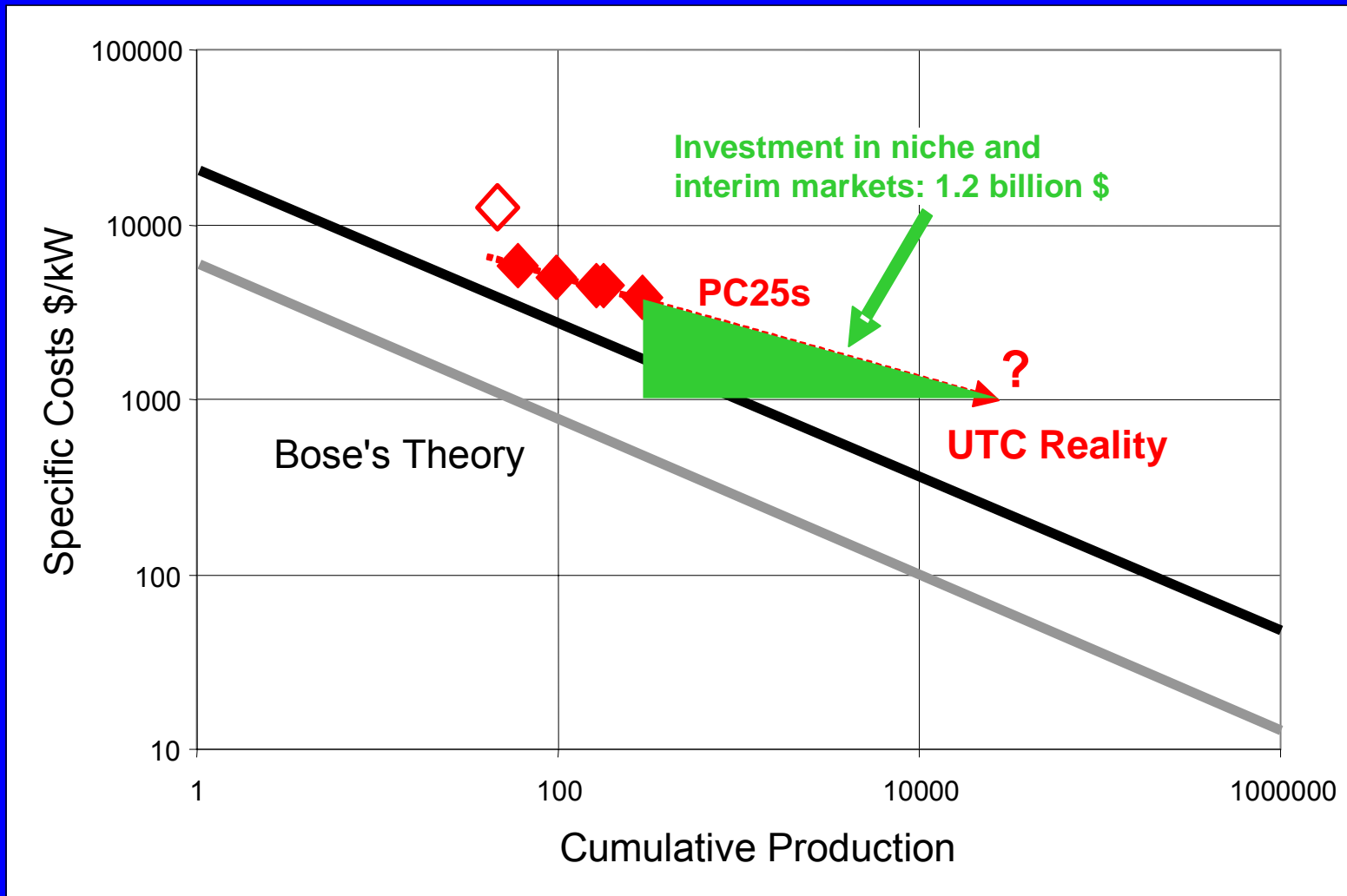
# Fuel Cell Marketing Strategy: Successive Market Niches via Cost Reductions



Source: P. B. Bos, *Commercializing Fuel Cells – Managing Risks*,  
Fourth Grove Fuel Cell Symposium, Commonwealth Institute London, September 19-22, 1995

A. Grubler, 2003

# Theory vs Practice



A. Grubler, 2003

# Innovation Challenges

A. Grubler, 2003

# Innovation & Diffusion Uncertainty

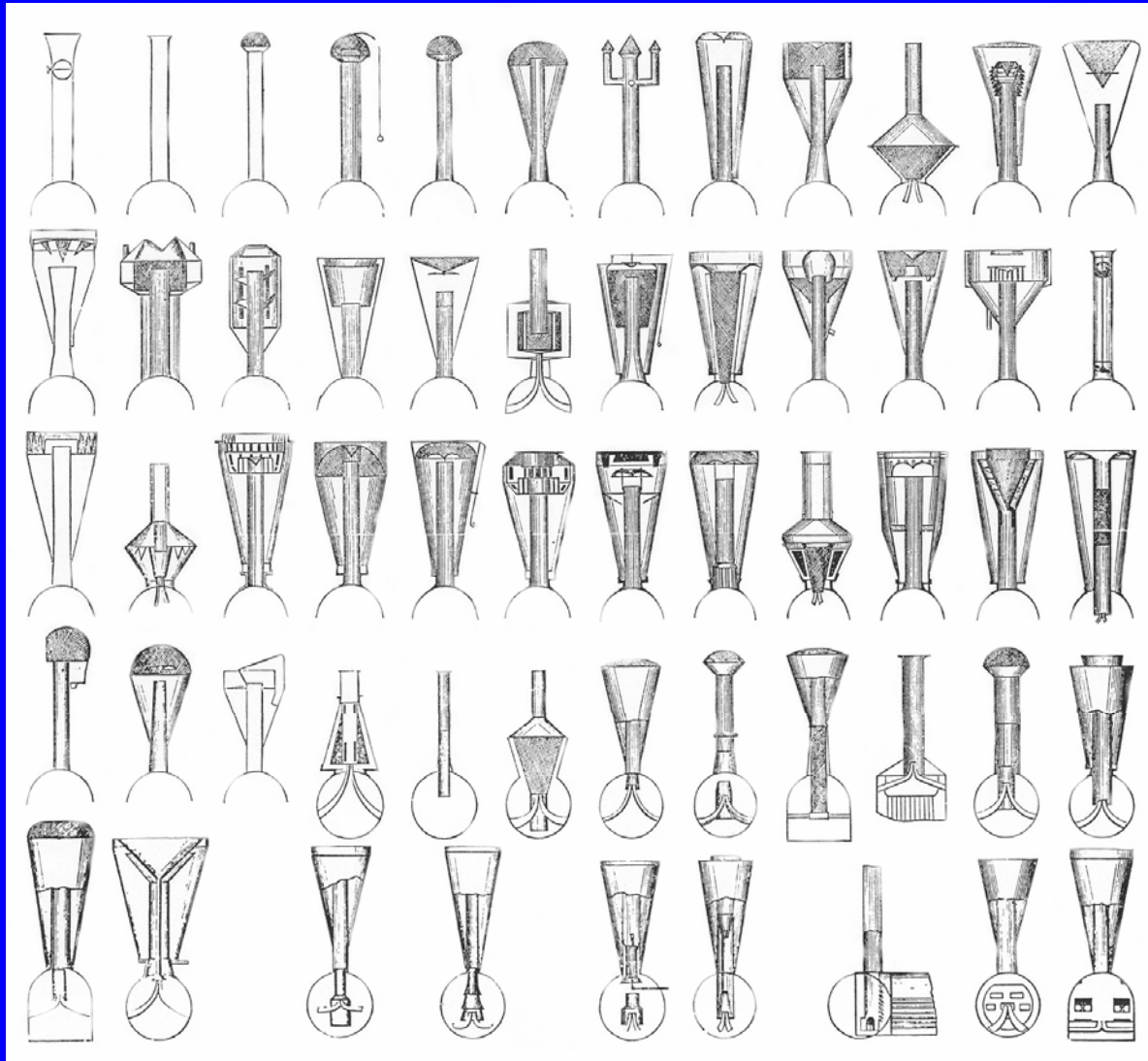
- *“Heavier-than-air flying machines are impossible.”* Lord Kelvin, 1895.
- *“I think there is a world market for maybe five computers.”* Tom Watson, IBM chair, 1943.
- *“But what ... is it good for?”* IBM engineer commenting on the microchip in 1968.
- *“There is no need for any individual to have a computer in their home.”* Ken Olson, President, Digital Equipment, 1977.
- **More fun:**  
<http://my.athenet.net/~jlindsay/SkepticQuotes.html>

# Technological Uncertainties

- Invention → innovation (feasibility) +
- Standardized design  
AFC, MCFC, PAFC, PEMFC, SOFC,.... ?
- Increasing returns  
(if and how much cost reductions) ?
- Innovation “impatience”  
(the valley of death) ?
- Infrastructure needs --
- Diffusion environment  
(economic, institutional, social) ?
- Environment +/-?



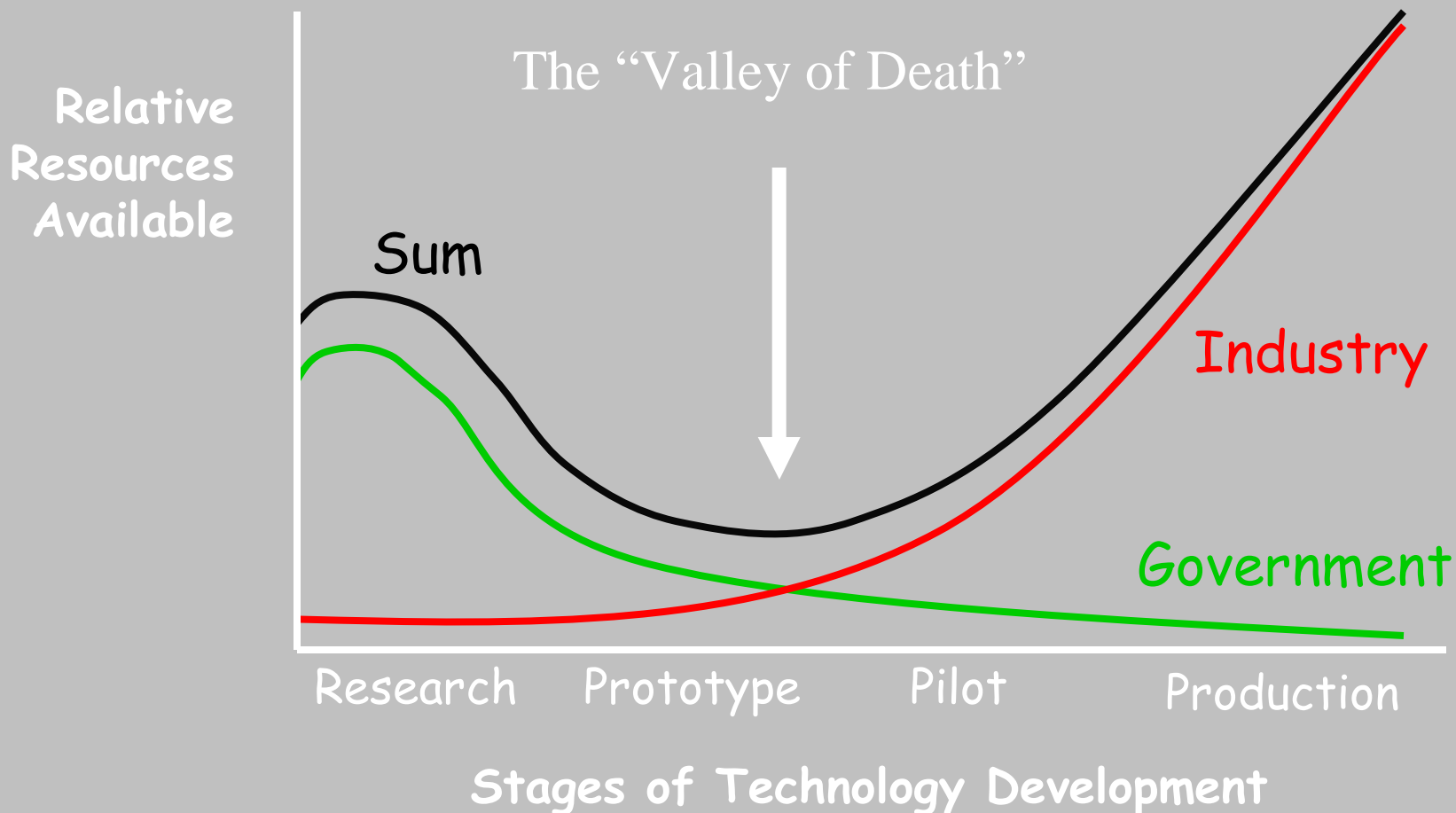
# Technological Uncertainty: Patented but non-functional smoke-spark arrestors



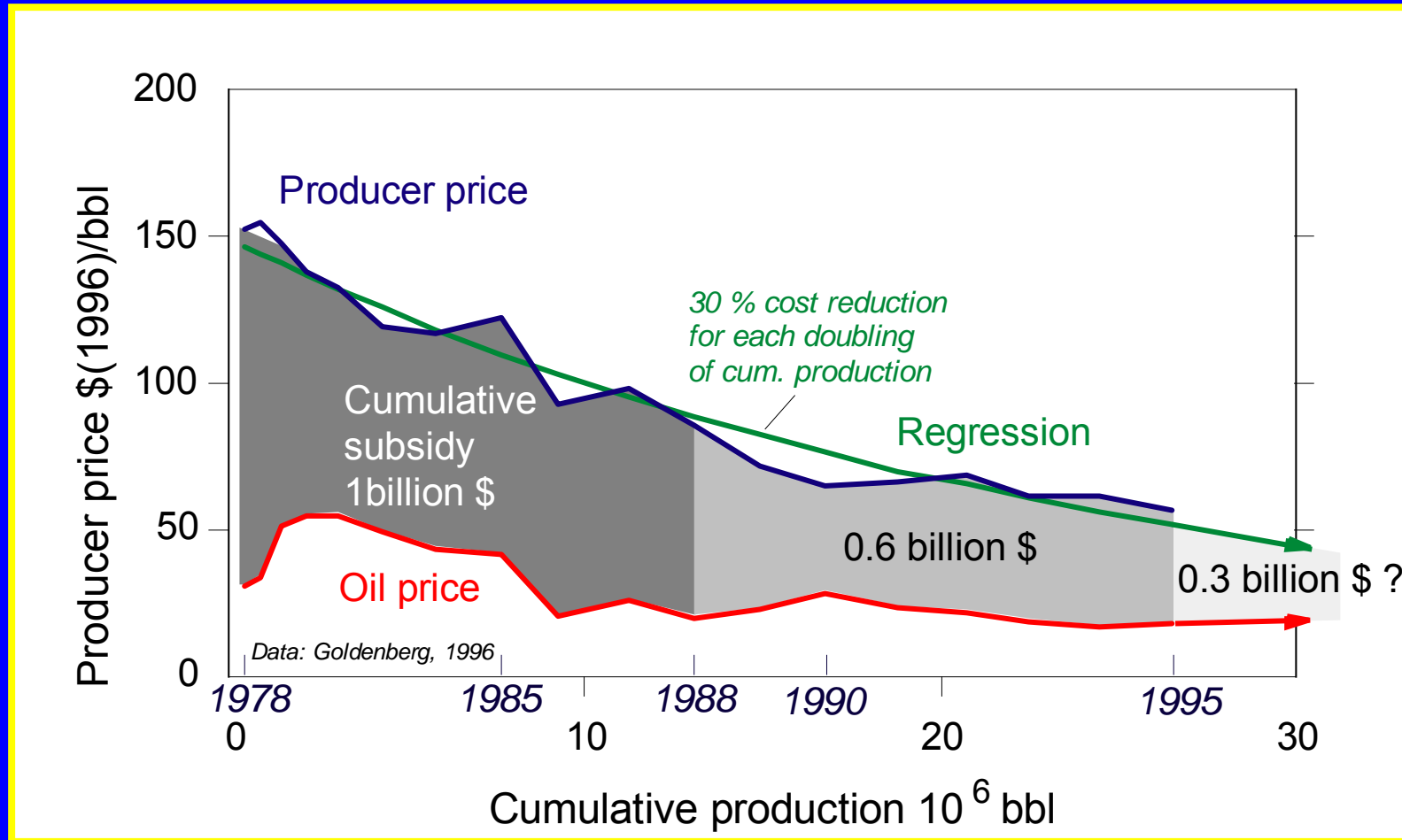
Source: J. White, *American Locomotives*, 1968.

# Stages of Technology Development and the Resource Gap for Innovation

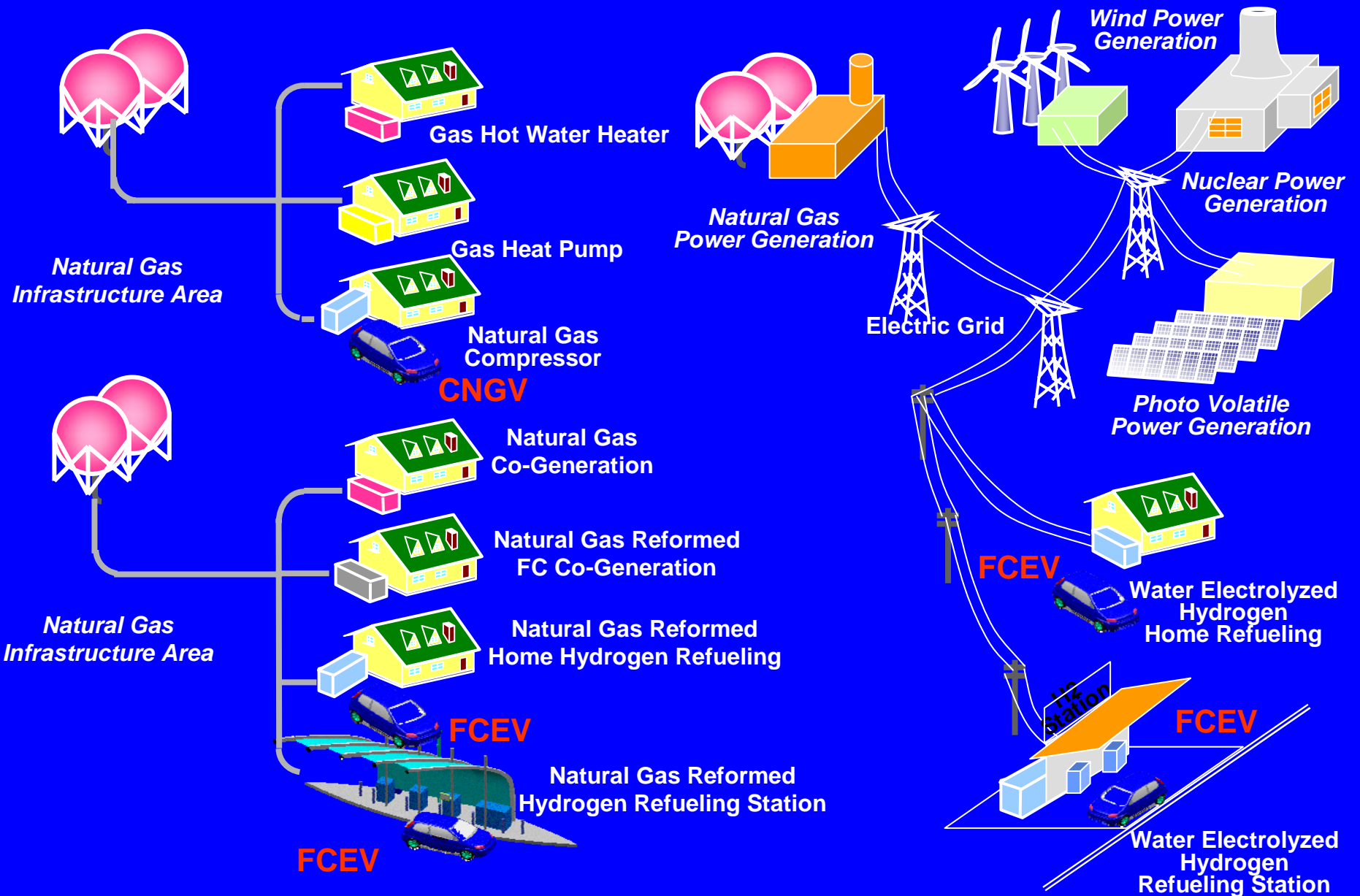
Source: M. Chertow, 2003



# Brazil - Ethanol Learning Curve: “Hold your breath!”



# Infrastructure: Let 1000 Flowers Bloom?



Source: N. Uesuqi, 2003.

# CH<sub>4</sub> vs H<sub>2</sub> – From Competition to Synergy

- Maximize use of existing and incremental infrastructure: gas pipelines, LNG terminals
- 21<sup>st</sup> century learns from 19<sup>th</sup> towngas (hythane) = CH<sub>4</sub>+ H<sub>2</sub>(10-30%)
- Separation at point of final use
- Critical technology: Membrane separation

# Social & Environmental Uncertainties

- Public acceptance: Perceived relative advantage is key:
  - safety/reliability
  - autonomy
  - cleanliness
  - economics
- Regulators : Running after the fact, or „precautionary principle“
- Leakage: Continuous risk assessment, but beware of early doomsdayers (that's how you get into *Science*)

# Conclusion

- Look at systems (and competitors) and don't dream of 1 technology „fits all“
- Supplier-user interaction and systems integration critical for learning (avoid white elephants)
- Hierarchies of change: expect long diffusion time (risk of innovation „impatience“)
- Biggest obstacles: uncertainty, and regulatory environment (e.g. lack of)
- Where to start: Find customers and develop H<sub>2</sub> „orgware“ (get ear of regulator)